

20 YEARS

TRANSFORMING LIVES

2018 ANNUAL REPORT



Christel House®

CH South Africa Open 2002



CH DORS Open 2012



CH Academy Open 2002



Christel House Mexico Open 1998



Christel House India Open 2001





(Above) From 1998, students from Christel House Mexico

(Right) Incoming President and CEO Bart Peterson with Christel DeHaan



Christel House®

TWENTY YEARS TRANSFORMING LIVES

When we opened the first Christel House in Mexico City in 1998, my dream was to help impoverished children break the cycle of poverty. Twenty years later, 5,154 students in India, Mexico, South Africa and the USA are now building a better future for themselves and their families. Almost 80% of our graduates are on target to achieve or have already attained, self-sufficiency. The Christel House model WORKS!

I am stepping down as CEO of Christel House but will continue as its board chair. I am excited that Bart Peterson is taking the reins of our organization. New leadership will bring new ideas and new vision. The past 20 years have been a time of growth, development and remarkable achievement. There is more to come. Plans are currently underway to build our ninth learning center, Christel House Jamaica. It is an exciting time.

Gratitude is embedded in the Christel House DNA. I am grateful to all of you for the love and support you have shown our Christel House kids. Thank you!

Warmest regards,

Christel DeHaan
FOUNDER and CEO



MEASURING TRANSFORMATION

96% ANNUAL K-12 STUDENT RETENTION

99% STUDENTS PASSING GRADUATION EXAMS

5,154 STUDENTS SERVED INCLUDING COLLEGE & CAREERS

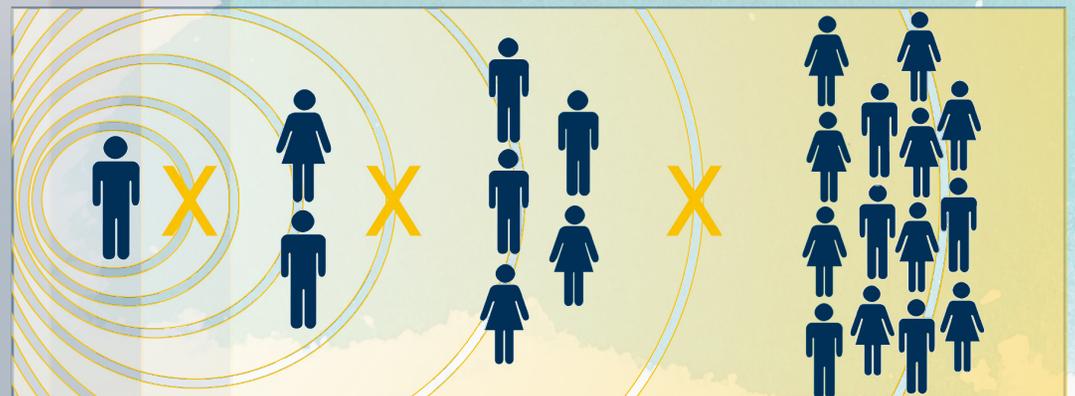
96% AVERAGE DAILY K-12 STUDENT ATTENDANCE

92% GRADUATES/CONTINUING STUDIES OR EMPLOYED

THE CHRISTEL HOUSE MULTIPLIER EFFECT

Data shows almost 80% of our graduates are on target to achieve or have already achieved self-sufficiency. When the cycle of poverty is broken for one child, subsequent generations will also benefit. If each Christel House graduate has 2 children, 4 generations later 31 people would be impacted. If 80% of our current 5,154 students achieve self-sufficiency, the lives of 127,819 individuals would be transformed.

While there is no way to ascertain with certainty the multiplier impact, this calculation demonstrates the power of permanently breaking the cycle of poverty.



CHRISTEL HOUSE STUDENTS

DEMONSTRATE SUCCESS AROUND THE WORLD...



20
YEARS
TRANSFORMING LIVES

	ACADEMY SOUTH USA	ACADEMY WEST USA	ATAL NAGAR INDIA	BANGALORE INDIA	DORS USA	MEXICO CITY	SOUTH AFRICA
GRADES SERVED	K-12	K-5	K-4	K-12	9-12	1-11	K-12
TOTAL STUDENTS SERVED*	767	323	279	1,221	743	819	1,002
AVERAGE DAILY STUDENT ATTENDANCE	96%	96%	95%	96%	61%	95%	97%
STUDENT YEAR TO YEAR RETENTION RATE	95%	92%	100%	97%	N/A	97%	96%
% OF GRADUATING CLASS PASSING EXAMS	100%	N/A	N/A	97%	100%	N/A	100%
% OF GRADUATES* CONTINUING EDUCATION OR EMPLOYED	96%	N/A	N/A	91%	86%	87%	96%

* Includes College & Careers

DATA BASED ON LC SCHOOL YEAR ENDING IN 2018, UNLESS OTHERWISE NOTED



SOUTH
2717 South East Street
Indianapolis, Indiana 46225
USA



WEST
55 North Tibbs Avenue
Indianapolis, Indiana 46222
USA



ATAL NAGAR
Sector 25 | Near Rakhi Village
Atal Nagar
492 015 | Chhattisgarh | INDIA

NAYA RAIPUR IS NOW KNOWN AS ATAL NAGAR.



BANGALORE

Bellahalli Road
Kannur Post via Bagalur
Bangalore East | Bangalore
562 419 | Karnataka | INDIA



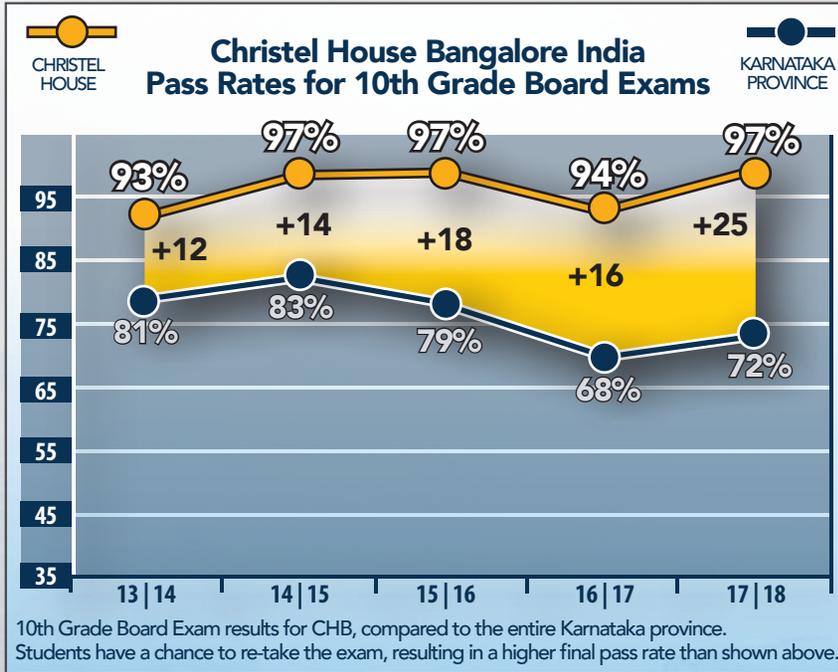
SOUTH: 2717 S. East St. Indpls, IN 46225
WEST: 55 N. Tibbs Ave. Indpls, IN 46222
IVY TECH: 4th Floor, 50 W. Fall Creek
Parkway North Drive Indpls, IN 46208
USA



Cda. Rufina 40,
Col. Tacubaya C.P. 11870
Ciudad de México | MEXICO



Swallowcliffe Drive
Ottery | Cape Town
SOUTH AFRICA 7800



Christel House Academy South Percentage of 2018 Graduates Earning Academic Honors Diplomas

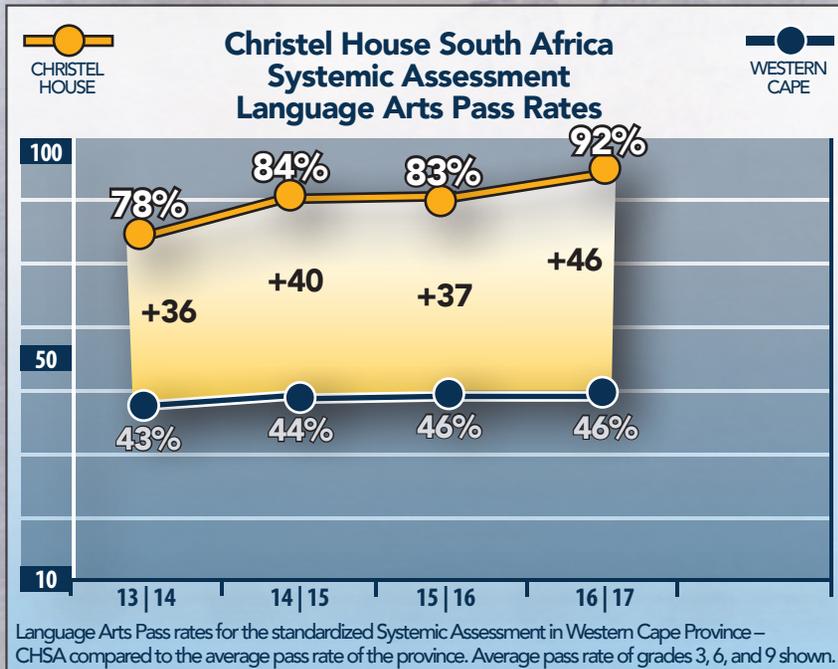
79%

Christel
House
Academy
South

Local
Public
Schools

27%

Percentage of 2018 graduates earning Academic Honors Diplomas (instead of Core 40 or General Diplomas)

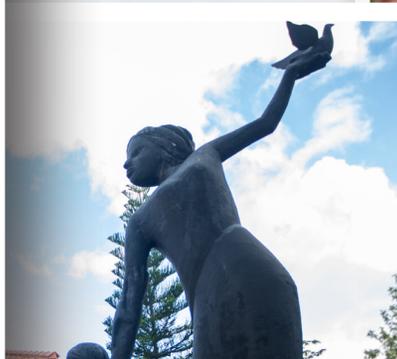




MEXICO

The first Christel House opened in Mexico City in 1998, initially supplementing the education children received in public schools. Soon we shifted to a full-day accredited school.

In 2016, Christel House Mexico moved to a larger facility, allowing the addition of high school classes. In 2019, Christel House Mexico's first class of high school students will graduate.



INDIA - BANGALORE

India welcomed the second Christel House in 2001. The largest Christel House center has a remarkable College & Careers record of success with over 170 graduates now working.



SOUTH AFRICA

In 2002, Christel House South Africa opened in Cape Town, where impoverished communities endure rampant crime and gang violence. For the past 10 years, 100% of Christel House South Africa Grade 12 students have passed graduation exams.



ACADEMY SOUTH

The first Christel House in the United States, Academy South, located in Indianapolis, opened its doors as a charter school in 2002. Its graduates all receive acceptance letters to 4-year colleges.





DORS SOUTH

DORS – which stands for Dropout Recovery School – was created in 2012 to give adults a second chance to earn a high school diploma in Indianapolis.



DORS WEST

In 2015, the adult high school expanded to a second location.



INDIA – ATAL NAGAR

Christel House expanded in India with a center in Atal Nagar (formerly Naya Raipur).



ACADEMY WEST

Christel House Academy West opened as the third charter school in Indianapolis in 2014.



2012

2014

2015

2016

2020

2009

2010

2011

2012

2013

2014

2015

2016

2017

2018

2019



Christel House®

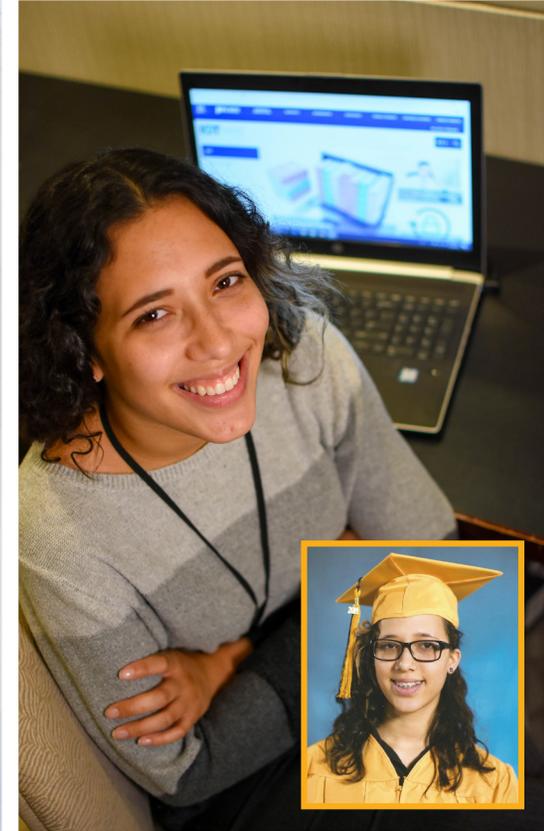
GRADUATE SUCCESS STORIES

Video profiles available at
www.christelhouse.org/2018annualreport

DR. SHAIK RESHMA 2012 CHRISTEL HOUSE INDIA GRADUATE MEDICAL DOCTOR

Our first medical doctor! Dr. Shaik Reshma is a 2012 Christel House India graduate. "Becoming a doctor was my dream since childhood," Dr. Reshma says. She will work as an intern at a local hospital then do a year of rural service.

Dr. Reshma says the support she received from Christel House made this possible. "At Christel House I received support, care, love and encouragement."



CHERI WALKER-OWENS 2014 CHRISTEL HOUSE ACADEMY GRADUATE JUNIOR SECURITY ENGINEER

Cheri Walker-Owens says the Christel House values of respect, responsibility, independence and integrity have defined her. "I have a really good set of morals," she says. A Christel House internship with the IT department at ICE (International Cruise and Excursions) focused her career interests on cyber security.

"The Christel House College & Careers program gave me the opportunity to get a good foothold in life," says Cheri.



LERICIA SOLOMON
2009 CHRISTEL HOUSE SOUTH AFRICA GRADUATE
BUSINESS UNIT TRAINER

Lericia remembers living on the streets with her mother and siblings when she was only six years old. A local church offered the homeless family a shipping crate in which to make a home. Lericia and her brother then enrolled at Christel House South Africa.

Today Lericia is a supervisor of employee training for a technology company. "The Christel House values made me the person I am," says Lericia. "I am proud to be an ambassador for Christel House!"

ERIC SMITH
2016 CHRISTEL HOUSE DORS
GRADUATE
SHERIFF DEPARTMENT ASSOCIATE

A Christel House job fair led DORS graduate Eric Smith toward a career in law enforcement. Working for the Indianapolis Sheriff's department, he plans to become a detective. "Christel House has helped me in so many ways," says Eric.



IVAN CONTRERAS
2009 CHRISTEL HOUSE MEXICO GRADUATE
DENTIST

Ivan grew up in a little room on the roof of the building where his mother worked as a janitor. Now, not only is he a successful and practicing dentist, this Christel House Mexico alum also teaches 12th grade health sciences at the school. He recalls his first class when he was a student at Christel House – amazed to be sitting in front of a computer. "It was a dream come true!"

Returning as an instructor at Christel House, Ivan remembers the positive impact of his teachers. "I am very grateful I have the opportunity to contribute to the next generation of Christel House students."

20
YEARS
TRANSFORMING LIVES



Christel House®

OUR MODEL...

TRANSFORMS LIVES WE INVEST 18 YEARS IN EACH CHILD



TECHNOLOGY



UNIFORMS



RIGOROUS EDUCATION



SPORTS



MUSIC & ARTS



BOOKS & SUPPLIES



COMMUNITY OUTREACH



COLLEGE & CAREERS



HEALTH CARE



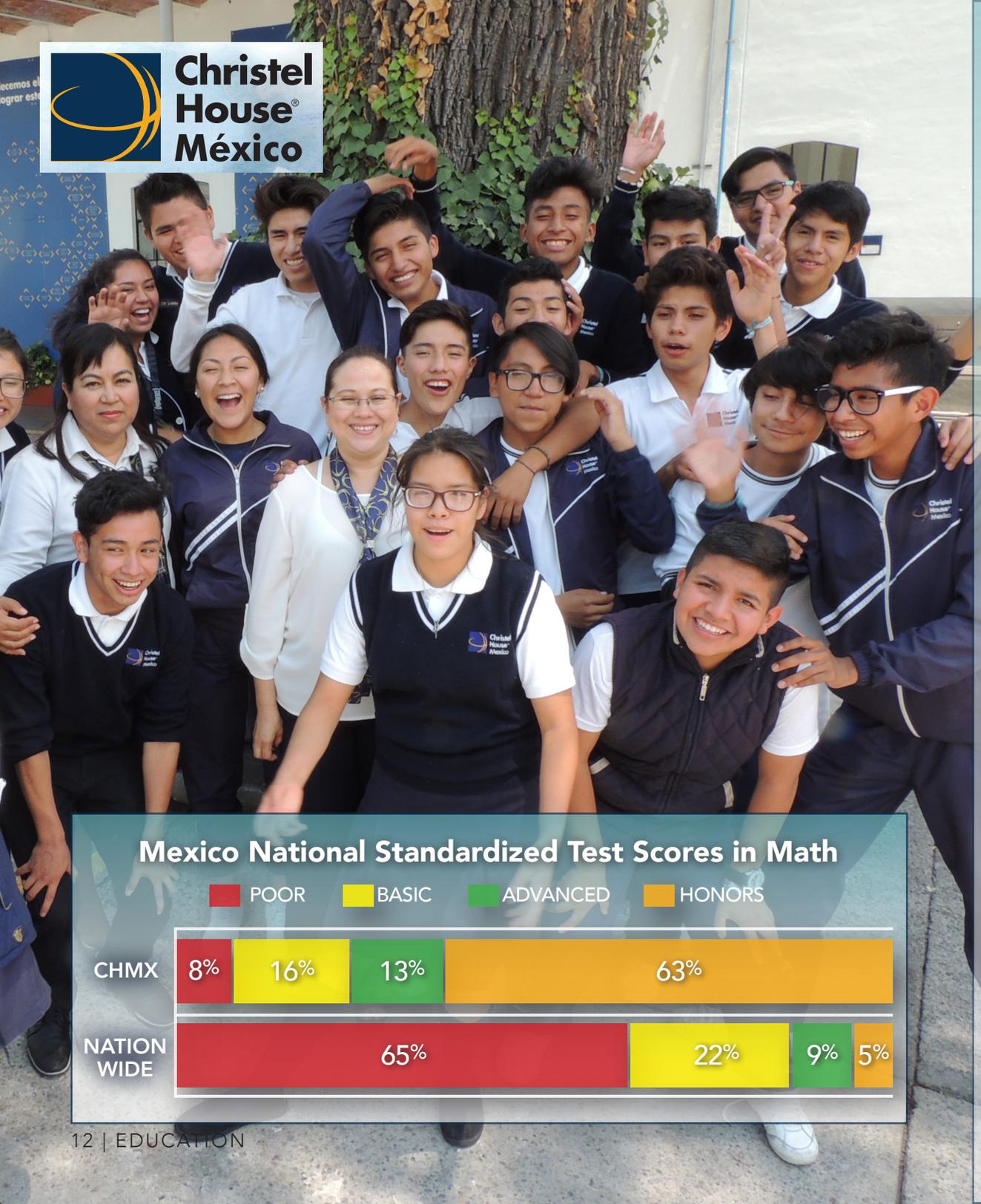
TRANSPORTATION



CHARACTER DEVELOPMENT



MEALS & SNACKS



OUTSTANDING SCORES IN MEXICO

STUDENTS EXCEL IN LANGUAGE AND MATH

The Mexico national standardized test scores (PLANEA) for 9th Grade students in 2017 show that over 90% of Christel House Mexico (CHMX) students are passing in both Math (92%) and Language Arts (97%).

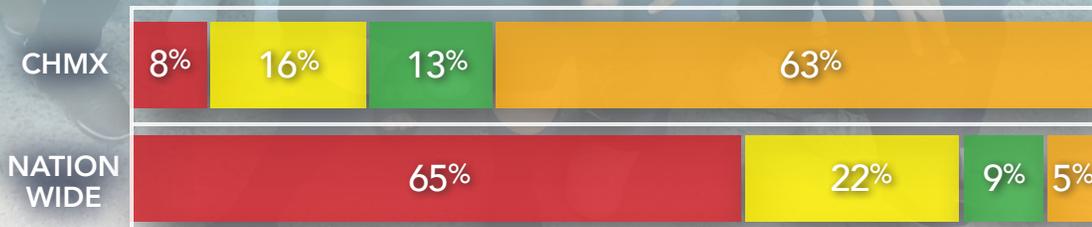
63% of Christel House Mexico students scored in the highest level (Honors) in math compared to just 5% of students in all of Mexico.

CHMX 9th graders also significantly outperformed students in private schools, with 47% more Christel House students in the top level of math and 39% more in the top level of language arts than private schools.

“Our curriculum goes beyond what is required by Mexico’s SEP (Secretariat of Public Education) as is demonstrated by these outstanding scores,” says Javier Alarcón Benet, CEO of Christel House Mexico.

Mexico National Standardized Test Scores in Math

■ POOR
 ■ BASIC
 ■ ADVANCED
 ■ HONORS





A DECADE OF SOUTH AFRICAN SUCCESS

**GRADUATES QUALIFY FOR
TWICE AS MANY COLLEGE
ADMISSIONS**

Christel House South Africa celebrated a milestone – for the tenth year in a row, the school achieved a 100% matric pass rate. The class of 2018 also attained a 72% bachelors pass rate – more than double that of the national bachelors pass rate of 33%. A bachelor pass is required for students to attain college admission.



Ronald Fortune, Principal of the High School, says he is extremely proud of the Grade 12 students. “These results are an indication that the Christel House model works,” he says. “We give students the chance to be their best.”

FEELING BETTER EVERY DAY

LONG TIME PARTNER KEEPS CHILDREN HEALTHY IN INDIA

Healthy kids learn better. So Christel House provides medical care. Over the course of a week at Christel House India – Bangalore, the annual Medical Camp provides hearing and vision screenings, immunizations, and annual physical exams to over 1,200 children. Dozens of doctors and nurses from M.S. Ramaiah Memorial Hospital volunteer to conduct the screenings. Medical problems identified are treated through prescription medication and/or medical intervention at the hospital.

M.S. Ramaiah Memorial Hospital has served the children since the school opened in 2002 says Jaison C Mathew, CEO of Christel House India. “The extensive medical care our partner hospital has provided to students has made a significant contribution to their learning.”



 **100%**
 ALL CHRISTEL HOUSE K-12 STUDENTS RECEIVE HEALTH CARE INCLUDING IMMUNIZATIONS, PHYSICALS, DENTAL CARE AND VISION CARE.





FIGHT HUNGER, IMPROVE LEARNING

CHRISTEL HOUSE OFFERS NUTRITIOUS MEALS AND A SNACK EACH SCHOOL DAY

The school day starts early at Christel House India – Atal Nagar. Food workers arrive to prepare breakfast for nearly 300 kindergarten through 4th grade students. For the children, this meal is their first nourishment of the day and necessary to their successful learning. In addition to breakfast, students receive a generous lunch and then end their day with a healthy snack and milk.

“The Raipur Institute of Medical Sciences diagnosed a large percentage of our students as severely underweight and anaemic,” according to Taniksha Mary George, Christel House India. A nutritionist designed a food program and daily menu of healthy options for children. “The impact has been incredible,” says George. “Students that joined us with health issues have seen a remarkable increase in weight, height and overall growth and development.”

YEARS
TRANSFORMING LIVES



OF CHILDREN IN INDIA GO HUNGRY (MALNUTRITION INCLUDING STUNTING, WASTING AND VITAMIN DEFICIENCY.)



**Christel
House®
South Africa**



**OF CHRISTEL HOUSE SOUTH AFRICA
STUDENTS SAY THAT WHEN THINGS
GET TOUGH, THEY KEEP TRYING.**

CHARACTER OVERCOMES CHALLENGES

CHARANIQUE HONORED WITH KNEBEL CHARACTER AWARD

Charanique S., Christel House South Africa's 2018 Valedictorian, lost her grandmother in 2016 and just a few months later, her mother. The grief was overwhelming. "I felt like giving up," she says. Support from teachers and friends combined with character lessons at school offered a healing perspective.

Charanique's academic performance, leadership and strength in overcoming obstacles made her the recipient of the Knebel Character Award. Christel House International Board member Don Knebel and wife Jen established the honor to salute students who exemplify the Christel House core values of respect, responsibility, independence and integrity.

"Christel House not only helped me become the best version of myself academically, it helped me become the best version of myself in all aspects of my life," Charanique says.



90%
OF CRISTEL HOUSE ACADEMY SOUTH
SECONDARY STUDENTS REPORT THEY
HAVE LEARNED LEADERSHIP SKILLS.

A NATIONAL SCHOOL OF CHARACTER

INDIANAPOLIS SCHOOL RECOGNIZED FOR CHARACTER BUILDING CULTURE

Christel House Academy South has been honored as a 2018 National School of Character – the only school in Indiana to receive this designation. “Character education is central to our daily routines for students and staff,” says Carey Dahncke, Head of Schools.

The mentoring program was cited in the recognition. Children in elementary school pair with older students. Ashley, a fourth grader, regularly meets with her mentor, Kamryn, a high school junior (pictured above). “Character is just as important as academics for us,” says Dahncke. “It helps establish a positive culture that supports learning.”





GIVING BACK TO THEIR COMMUNITIES



SERVICE LEARNING PROJECTS DEVELOP VALUES

Community outreach is part of every Christel House. Learning to help others starts early. Third graders (right) at Christel House Academy West in Indianapolis celebrated the 20th anniversary of Christel House by collecting canned goods for a local food bank.

Taking care of the environment is important in India. Christel House India – Atal Nagar children perform plays in local villages to encourage neighbors to recycle and support water conservation.

In South Africa, Zanele S., (pictured above) a 10th grader at Christel House, is changing lives of young girls in Cape Town. Zanele launched a social action project to inspire confidence, health and well-being for young girls in her community. "I want them to have a positive outlook on life," says Zanele.



 **73,366**


HOURS OF COMMUNITY SERVICE COMPLETED BY CHRISTEL HOUSE STUDENTS IN 2018.

FOOD DRIVE



98%
OF CHRISTEL HOUSE MEXICO
PARENTS PARTICIPATE IN
PARENT WORKSHOPS.

A SCHOOL FOR PARENTS

CHRISTEL HOUSE MEXICO PARENTS LEARN WITH THEIR CHILDREN

Education can break the cycle of poverty. At each Christel House learning center, community outreach includes special programs to support parents and caregivers. In Mexico, it's called School for Parents. Sessions cover a variety of relevant topics – socio-emotional development, sex education, financial management, drug prevention, health care and nutrition.

Program content complements the school's character development program and is adapted for each grade so parents receive content appropriate to their children's ages. In the 2017-2018 school year, CHMX held 127 sessions for hundreds of participating families.



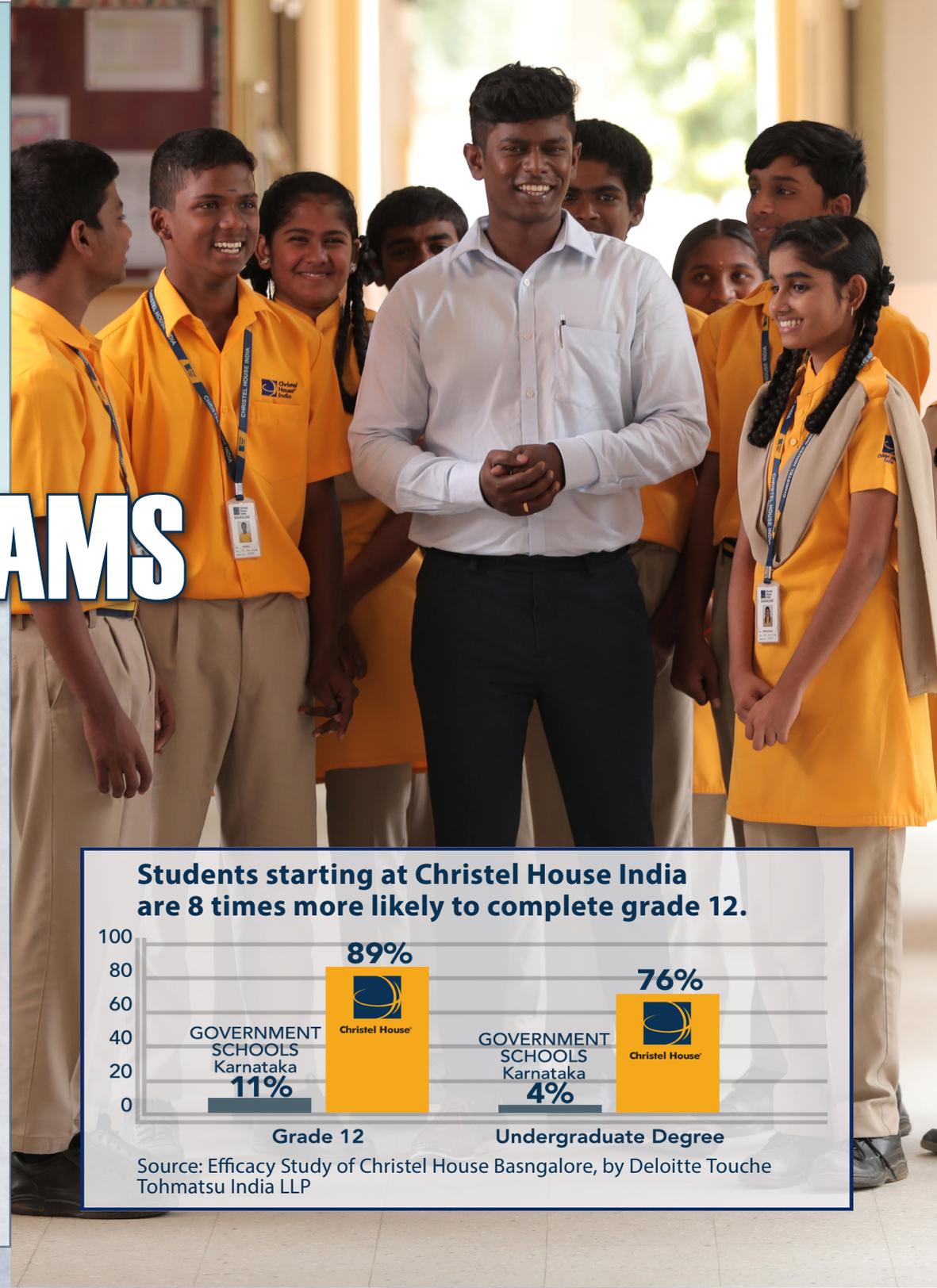
BANGALORE

COLLEGE & CAREERS SUPPORTS DREAMS

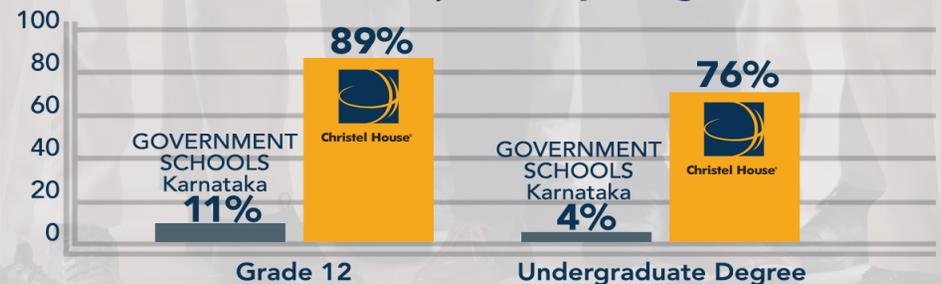
SARAVANA WORKS WHILE EARNING DEGREE

Saravana Shanmugam has worked most of his life. At nine he worked in a car garage, supporting his family. "I had no hopes of stepping foot into a school," he says. That changed when Christel House India social services workers asked if he wanted to study. "I said yes and education, transportation, food, medical care and more became my reality."

Even as he excelled as a top student at Christel House, Saravana continued to work before and after school. He graduated in 2011, determined to go to college. He worked while taking night classes. "The College & Careers program helped me find a college and regularly checked on me." He now has a career with Viacom, managing travel for corporate clients. "I'm an independent individual today because of the love and support from Christel House!"



Students starting at Christel House India are 8 times more likely to complete grade 12.



Source: Efficacy Study of Christel House Basngalore, by Deloitte Touche Tohmatsu India LLP



APPRENTICESHIP OFFERS NEW LIFE

INDIANAPOLIS GRAD OVERCOMES OBSTACLES

Montaneke M. says Christel House changed her life. A 2017 DORS graduate, she is building her career to become a licensed electrician. Montaneke is candid about mistakes she made before discovering the adult high school. She considered a military career but dropped out of high school. A poor decision led to incarceration. She was briefly homeless, living out of her car. But the care and support of Christel House DORS, the adult high school, opened opportunities. "Life throws hurdles at me that make me feel I'm on a tall building and there's this dark mist surrounding me," she says. "With DORS, it's like I have these hands protecting me from going over the edge."

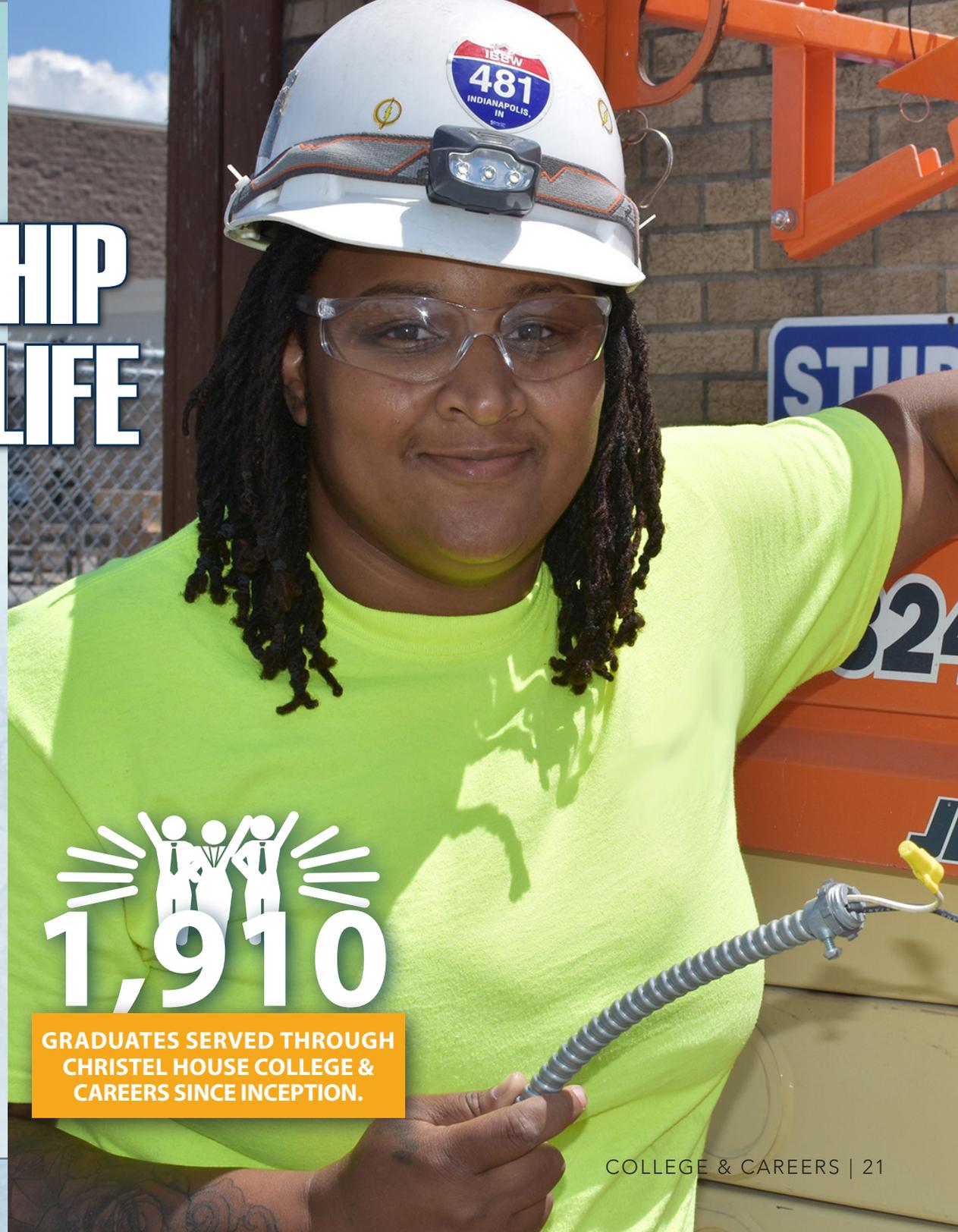
Through Christel House College & Careers guidance, Montaneke enrolled in a state program encouraging minorities in the construction industry and secured an electrician apprenticeship. She is grateful for the positive support that turned her life around.



1,910

The number 1,910 is displayed in a large, white, sans-serif font. Above the number is a white icon of three stylized human figures with their arms raised in celebration, flanked by radiating lines.

**GRADUATES SERVED THROUGH
CHRISTEL HOUSE COLLEGE &
CAREERS SINCE INCEPTION.**





Christel House®

CELEBRATION MOMENTS



INDIA

Students from Christel House India – Atal Nagar (formerly Naya Raipur) had the rare opportunity to meet Prime Minister Narendra Modi. The Prime Minister encouraged them to concentrate on their studies and be well-rounded. After the meeting, Prime Minister Modi shared this message on Twitter: “Interacting with India’s youth convinces me that the future of our nation is bright!”



INDIA

Support of Christel House runs in the family. Amelia Spence (pictured above) used her summer break to volunteer at Christel House India. John Spence, Chairman and Founder of Karma Group, is proud of his daughter. “It was a fabulous experience for her.”



EUROPE

Peter Hutchison (held aloft by friends) celebrated his 100th marathon by supporting Christel House. A long-time supporter, Peter ran his first marathon in 2005 to honor his late brother. “While the urge to stop running can be overwhelming, the children of Christel House have always provided inspiration to keep me going.”

SOUTH AFRICA

Dell employees like Leigh-Anne Goldie (right) joined students at Christel House South Africa to celebrate Nelson Mandela's birthday. In addition to joining students in class, they participated in a tree-planting ceremony to honor the late leader.



EUROPE

Lord Anthony St John and his son Alex (left) put their feet to work to support the children of Christel House at the Westminster 10K. Lord Anthony is a long-time supporter and Alex volunteered at Christel House South Africa.



SOUTH AFRICA

Cape Grace Hotel supports the education of two Christel House South Africa students. Employees show support by attending CHSA events. Hotel executive Tanya Johnson (left) is welcomed with face painting.





Christel House®

CELEBRATION MOMENTS

MEXICO

Christel House Mexico celebrates the Alberto Bailleres Foundation for its commitment to education. The Foundation covers all academic, nutrition, healthcare, character development, college & careers and community outreach costs for 10th, 11th and 12th grade students.

Rosa Isela Gluyas, Director of the Alberto Bailleres Foundation, and Octavio Figueroa, Corporate Director of Bal Group, are joined by students and Christel House Mexico Board Chair Gabriel Oropeza and CEO Javier Alarcón Benet.



MEXICO

Christel House Open golf tournament partners traveled to Christel House Mexico to meet students and families. The group also participated in classroom and school activities. Pictured with students are representatives of Grand Pacific Resorts, Christie Lodge, The Lodging Kit Company, ICE, GOODMANagement, and Sun Hospitality.



See a full list of all donors online at www.christelhouse.org/donors list

INDIANAPOLIS

Passport to Prosperity provided an opportunity for supporters to take a virtual tour of Christel House learning centers in India, Mexico, South Africa and the United States.

2012 Christel House India – Bangalore graduate Sindhu Kumari (seated lower left, with Eli Lilly and Company guests) was the featured speaker, sharing her Christel House experience. Over \$200,000 was raised by the event.

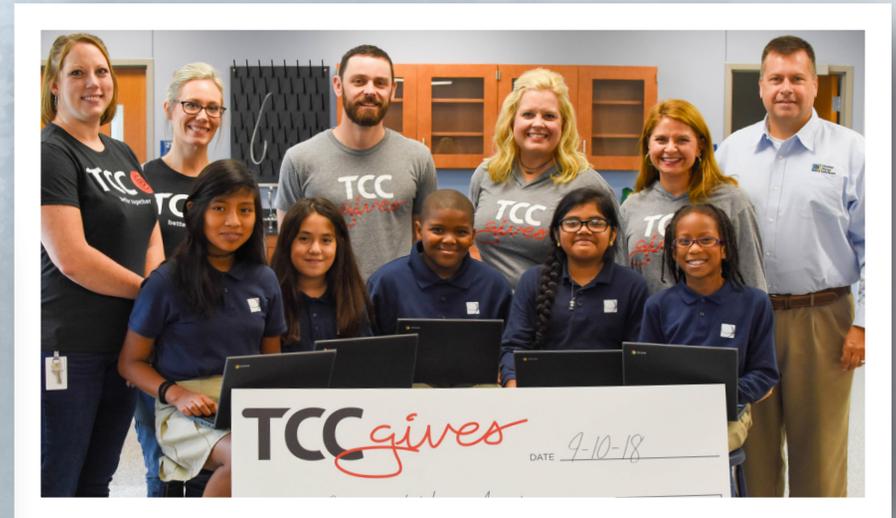
Dr. Jas & Raj Gidda and Muniver Singh were presenting sponsors; Gail & George Mahoney and Yvonne Shaheen matched donations; and Allegion, Alessandro Franchi & Jan Barnes, Lilly, and TCC Gives sponsored country experiences.



INDIANAPOLIS

Christel House wants all kids to succeed in life. For children challenged in the classroom, the STARS program is there to help.

Created by Cindy Flesher (right) in honor of her own daughter's struggles with learning, STARS offers targeted, remedial assistance for students who need it most. Over 1,000 kids received this critical support in 2018.



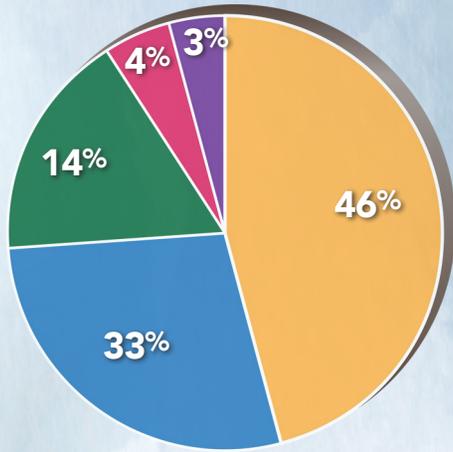
INDIANAPOLIS

A \$10,000 grant from TCC Gives provided computers for Christel House Academy West. Julie Moorehead, Executive Director, TCC Gives (standing, second from right) joins TCC Gives associates, Academy students and Carey Dahncke, Head of Schools.

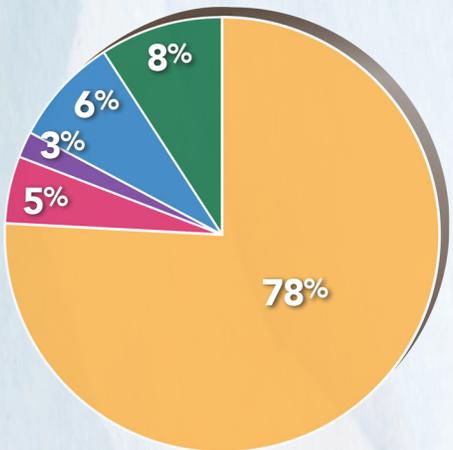
TRANSPARENCY AND ACCOUNTABILITY

Combined and Consolidated Financial Statements¹ of Christel House International Inc. and its Affiliates

Breaking the cycle of poverty requires tenacity and determination. It requires adherence to rigorous educational and business practices, high measures of accountability and complete transparency. Every Christel House entity's financial statements are audited annually.



Category	Amount	Percentage
Government ³	\$13,908,000	46%
Founder ⁴	10,023,000	33%
Corporations/Foundations	4,169,000	14%
Individuals/Board Members	1,286,000	4%
CH Open/Events	1,101,000	3%
TOTAL	\$30,487,000	100%



2018 Combined Expenses		
EDUCATION & OTHER PROGRAM SERVICES		
Education	\$ 23,108,000	78%
Nutrition	1,456,000	5%
Health, Outreach & Social Services	884,000	3%
	25,448,000	86%
GENERAL & ADMINISTRATIVE ⁵		
Management & General	1,970,000	6%
Fundraising	2,273,000	8%
	4,243,000	14%
TOTAL	\$29,691,000	100%

1. Financial data above is unaudited; when completed, audited financial statements will be available on our website.
 2. Excluding \$4.2m non-operating gain on sale of Mexico facility.
 3. Primarily U.S. State and Federal charter school funding.
 4. Founder contributions, plus earnings on and releases of previously contributed Founder restricted funds.
 5. Management & General and Fundraising expenses are funded by the organization's Founder.

Note: Christel House International is a registered 501(c) (3) public charity, number 35-2051932. Christel House learning centers are registered not-for-profit entities in their local countries. The Christel House Registration number with the Florida Department of Agriculture & Consumer Services is SC 10875.



Christel House®



2018 BOARD OF DIRECTORS

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 Christel House International

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 Economist, World Bank

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 & Excursions, Inc.

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 the Board, CeloNova BioSciences, Inc.

Cheryl Wendling - INDIANA
 Senior Vice President,
 Christel House International

Dr. Matthew Will - INDIANA
 Director of External Relations and
 Associate Professor of Finance,
 University of Indianapolis

THANK YOU FOR PARTICIPATING IN

THE **RCI**[®]

Christel House Open

INTERNATIONAL CHARITY GOLF TOURNAMENT



DRIVE OUT POVERTY

A BIG THANK YOU TO OUR TOURNAMENT HOSTS

BLUEGREEN VACATIONS

LA TOUR

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& APPAREL

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LODGING KIT COMPANY

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VACATIONS

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100%

of donations
directly benefit
the children of
Christel House.

Overhead and
fundraising costs
are covered by
the organization's
Founder.



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www.christelhouse.org/donate



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Phone: 317.464.2030/866.424.5437 Fax: 317.464.2039 Email: children@christelhouse.org
www.christelhouse.org